

AGENDA Board of Directors Meeting Minutes

*Alyce Robertson Conference Room
201 South Biscayne Blvd., Suite 2600
Miami, FL 33131*

*Friday, February 20, 2026
9:00 a.m. – 11:30 a.m.*

BOARD MEMBERS

BOARD MEMBERS IN ATTENDANCE

Commissioner Ralph “Rafael” Rosado, Chairman
Commissioner Vicki L. Lopez
Suzanne Amaducci
T. Spencer Crowley, III
Patrick Goddard
Arva Suzanne Graham Gibson
Nicolas “Nick” Katz
Jose Mallea
Melissa Tapanes Llahues

BOARD MEMBERS ABSENT

Jarred Diamond
Martu Freeman-Parker
Amal Solh Kabbani
Maryam Laguna Borrego
Gary Ressler

STAFF IN ATTENDANCE

Christina Crespi, CEO/Executive Director
Elvira Manon, Executive Board Secretary
Jihan Soliman City Attorney
Michael John “MJ” Green, Chief of Economic Development

1. WELCOME

- **Welcome – Chairman Ralph “Rafael” Rosado, Commissioner District 4, City of Miami**
- **Roll Call & Public Comment – Elvira Manon, Miami DDA Executive Board Secretary**
Jose Bermudez
Mr. Bermudez introduced himself as a nominee for the Brickell seat on the Board. He stated that he is a long-time City of Miami resident and has lived in Brickell for the past eight years. He described his background in government, including experience at the local, state, and federal levels, and expressed his

interest in contributing that experience to the Board. Board discussion noted his involvement in major Miami Beach events and his public policy and government affairs experience.

Christina Palomo

Ms. Palomo introduced herself as a nominee for the at-large seat. She stated that she is a Miami native, has lived downtown since 2013, and works in residential real estate. She noted her advocacy experience and her interest in representing both residential and business perspectives. Board remarks referenced her prior leadership in downtown neighborhood advocacy and beautification efforts.

Chris Hodgkins

Mr. Hodgkins introduced himself as a nominee for the Arts and Entertainment District seat. He stated that he has been part of downtown Miami for approximately fifteen years and came to Miami to build the PortMiami Tunnel. He described his experience managing a major infrastructure project, hiring locally, and working with stakeholders throughout the community. Board discussion emphasized his capital project and master planning experience.

Steven Dutton

Mr. Dutton, a member of the Rotary Club of Miami, addressed the Board regarding the Miami Center for Mental Health and Recovery. He stated that after returning to Miami he toured the center with community members and found that many people were unfamiliar with its mission. He announced plans to organize weekly tours for residents and business stakeholders, and he invited attendees to a February 24, 2026 fundraiser at Yotel in support of the center. He urged continued attention to opening and supporting the facility, describing it as an important initiative for Miami.

James Torres

Mr. Torres, President of the Downtown Neighbors Alliance, addressed the Board regarding governance reform, resident representation, and taxation concerns. He acknowledged the addition of three resident board members but stated that residents continued to seek structural reform and raised the possibility of converting the agency to a business improvement district. He also thanked Commissioner Vicki Lopez for hearing concerns raised by residents.

Terrel Fritz

Ms. Carol Fritz of the Flagler BID addressed the Board regarding the launch of “Weekends on Flagler.” She stated that the weekly street closure and activation program had begun and was already generating positive community response. She thanked the Miami DDA for the \$25,000 allocation and prior support for weekend closures and Play Street designation. She invited the Board and public to attend upcoming events on Flagler and described the initiative as an important part of Flagler Street revitalization.

2. CEO & EXECUTIVE DIRECTOR REPORT

▪ Executive Report JANUARY 2026 – Christina Crespi, Miami DDA CEO/Executive Director

Ms. Christina Crespi presented the Executive Report for January 2026. She highlighted the February 6 master plan kickoff through the Urbanism Committee and announced a March 2 workshop at the DDA offices. She also reported on the upcoming State of Downtown event at Kaseya Center, noting more than 620 RSVPs and a sports-focused panel moderated by a board member.

Ms. Crespi reviewed operational updates across multiple program areas. She reported ongoing sidewalk assessment work using Fulcrum, the forthcoming launch of six new Freebee vehicles connecting the broader downtown area, and progress through the downtown permit clinic, which had supported nearly 970 businesses. She also summarized sanitation, ambassador, safety, homelessness outreach, lighting, and business development activity, including 36 meetings with prospective companies and promotion of

incentive packages and affordable lunch campaigns. She noted that more than 15 competitive and legacy grants had been paid during the month.

Board discussion followed concerning concerns raised by the Brickell Homeowners Association. Commissioner Vicki Lopez requested that future reports distinguish activity in Brickell from activity in the downtown core so that she could more effectively communicate with constituents. Discussion also addressed resident concerns about representation, taxation, statutory purpose, and differences between Brickell and downtown conditions. Several board members emphasized the importance of education, outreach, and a broader strategic discussion about the agency's evolving role. The Board indicated that these issues would be discussed further at the March retreat.

3. PRESENTATIONS/DISCUSSIONS

- **Oath of Office – Todd Hannon, City Clerk, City Clerk's Office.**
Commissioner Vicki L. Lopez, County Commissioner District 5, Miami-Dade County
Todd Hannon, City Clerk for the City of Miami, administered the oath of office to Commissioner Vicki L. Lopez as a member of the Downtown Development Authority.
- **Year-End Results Report – Julie Jimenez-Padron, Vice President, rbb Communications**
Julie Jimenez-Padron of rbb Communications presented the year-end results report. She summarized communications performance, noting increased media coverage, growth in social media audiences, stronger engagement across platforms, and strong results from testimonial campaigns featuring grant recipients, residents, and business owners. She stated that the communications strategy had increasingly focused on community education, fact-based messaging, and highlighting the benefits and work of the DDA throughout the district.
- **March 20th Goals Retreat/Strategic Planning Proposal – Sergio Tigera, CEO, GameChangers Consulting**
Sergio Tijera, CEO of Game Changers Consulting, presented the framework for the March 20 board retreat and strategic planning process. He explained that he would meet individually with board members in advance to gather perspectives on priorities, risks, and future direction, and that the retreat would be used to refresh the agency's vision, mission, values, and strategic goals. He stated that the process was intended to provide alignment and direction for both the organization and the community it serves.
- **Smart Loading Zone Launch – Angel Diaz Jr., Chief Operations Officer, Miami Parking Authority**
Angel Diaz Jr., Chief Operations Officer of the Miami Parking Authority, presented an update on the Smart Loading Zone program. He stated that the initiative would begin with 16 loading zones citywide, including four in downtown and one in Brickell, and was intended to improve turnover, traffic flow, and enforcement in loading zones and adjacent travel lanes. He explained that vehicles using the zones would be subject to time limits and fees, and that the system would rely on real-time camera enforcement and registration.

Board discussion addressed operational concerns for business owners using personal vehicles for loading, possible need for additional guidance to businesses, code amendments necessary for issuing violations, the grace period and fine structure, repeat offenders, and misuse of private building loading areas that spill into public rights-of-way. Commissioner Lopez stated that she was working on a code change needed to support the enforcement process. Board members also discussed whether additional parking-related improvements should be considered in the future, particularly in Brickell.

4 LEGISLATIVE ITEM(S)

4A. APPROVAL OF MINUTES – January 16, 2026 - Miami DDA Board of Directors Meeting.

Motion was made by board member Amal Solh Kabbani and seconded by Melissa Tapanes Llahues.

4B. RESOLUTION 04/2026

A RESOLUTION OF THE BOARD OF DIRECTORS OF THE DOWNTOWN DEVELOPMENT AUTHORITY OF THE CITY OF MIAMI, FLORIDA ACCEPTING THE AUDIT OF FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2025.

The Board was advised that the Finance Committee reviewed the audit and that the agency had received a clean audit.

Motion was made by board member Melissa Tapanes Llahues and seconded by Amal Solh Kabbani

4C. RESOLUTION 05/2026

A RESOLUTION OF THE BOARD OF DIRECTORS OF THE DOWNTOWN DEVELOPMENT AUTHORITY OF THE CITY OF MIAMI, FLORIDA (“MIAMI DDA”) REMOVING MIAMI DDA FORMER BOARD MEMBER ALICIA CERVERA LAMADRID AS AUTHORIZED SIGNATORY FOR ANY AND ALL MIAMI DDA BANK ACCOUNTS AND ADDING MIAMI DDA CHAIRMAN RALPH “RAFAEL” ROSADO AS AN AUTHORIZED SIGNATORY FOR ANY AND ALL MIAMI DDA BANK ACCOUNTS.

Motion was made by board member Melissa Tapanes Llahues and seconded by Amal Solh Kabbani

4D. RESOLUTION 06/2026

A RESOLUTION OF THE BOARD OF DIRECTORS OF THE DOWNTOWN DEVELOPMENT AUTHORITY OF THE CITY OF MIAMI, FLORIDA (“MIAMI DDA”) ACCEPTING THE NOMINATING COMMITTEE’S RECOMMENDATIONS TO NOMINATE CANDIDATES TO THE MIAMI DDA BOARD OF DIRECTORS, SUBJECT TO APPROVAL BY THE MIAMI CITY COMMISSION; DIRECTING THE CEO/EXECUTIVE DIRECTOR TO FORWARD A COPY OF THIS RESOLUTION AND THE NAMES OF THE NOMINEES TO THE OFFICIALS NAMED HEREIN.

The Board considered the nomination of Chris Hodgkins, Jose Bermudez, Christina Palomo. Discussion followed regarding the nominating process, the strength of the applicant pool, possible expansion of the nominating committee, and ways to keep highly qualified applicants engaged through committee service and future board opportunities. Board members emphasized the importance of building a pipeline from committee participation to board membership and ensuring ongoing engagement of unselected applicants.

Motion was made by board member Amal Solh Kabbani and seconded by Melissa Tapanes Llahues

4E. RESOLUTION 07/2026

A RESOLUTION OF THE DOWNTOWN DEVELOPMENT AUTHORITY OF THE CITY OF MIAMI, FLORIDA (“MIAMI DDA”) APPROVING AND RECOMMENDING (INSERT NAME OF THE DESIGN) AS THE PREFERRED DESIGN FOR PROJECT NO. 40-B193623, PHASE 1 DESIGN OF THE “I-395 BAYWALK PEDESTRIAN AND BIKEWAY BRIDGE”; AUTHORIZING THE EXECUTIVE DIRECTOR/CEO TO TRANSMIT THE MIAMI DDA’S RECOMMENDATION OF THE PROJECT DESIGN TO THE CITY COMMISSION AND PRESENT THE DESIGN AT CITY COMMISSION; FURTHER AUTHORIZING THE EXECUTIVE DIRECTOR/CEO TO NEGOTIATE AND EXECUTE ANY AND ALL DOCUMENTS NECESSARY, ALL IN FORMS ACCEPTABLE TO THE CITY ATTORNEY, FOR THE PURPOSES STATED HEREIN.

Neal Schafers presented the design alternatives for the I-395 Baywalk Pedestrian and Bikeway Bridge and reviewed the project history, community outreach, design goals, and cost estimates. He explained that the project was intended to close a major gap in the Baywalk network and improve north-south and

east-west pedestrian connectivity near the Perez Art Museum and the former Miami Herald site. He summarized the three design concepts originally evaluated and the Urbanism Committee's prior preference for a scaled-down enhanced connector aligned with the second bay and providing additional shade and community activation.

Board discussion focused on permitting challenges, cost, constructability, public-sector implementation, integration with future water taxi service, and the importance of selecting a design that had a realistic chance of being funded and built. Board Member T. Spencer Crowley, III stated for the record that he could not vote on the item because he represents Genting and therefore did not feel comfortable voting. He then offered technical comments regarding access and permitting considerations. Other board members expressed support for the hybrid or enhanced connector approach as the most viable balance between functionality and cost.

Motion was made by board member Amal Solh Kabbani and seconded by Melissa Tapanes Llahues

4F. RESOLUTION 08/2026

A RESOLUTION OF THE BOARD OF DIRECTORS OF THE DOWNTOWN DEVELOPMENT AUTHORITY OF THE CITY OF MIAMI, FLORIDA (MIAMI DDA), APPROVING THE RE-ALLOCATION OF FUNDS IN AN AMOUNT NOT TO EXCEED TWO HUNDRED THOUSAND DOLLARS (\$200,000.00) WITHIN THE MIAMI DDA INCENTIVE PROGRAM; AUTHORIZING THE CEO/EXECUTIVE DIRECTOR TO TAKE ANY AND ALL ACTIONS NECESSARY TO EFFECTUATE THE ALLOCATION AND ANY OTHER PURPOSES OF SAID ALLOCATION; AND PROVIDING FOR AN EFFECTIVE DATE

Staff explained that the request involved reallocating incentive program dollars among the existing program buckets in response to strong demand, particularly in the food and beverage category. Staff stated that the overall program structure would not change, but funds from certain retail and mid-size allocations would be shifted to support additional qualified food and beverage applicants. Discussion emphasized the success of the revised program, the role of food and beverage businesses in generating foot traffic, and the importance of supporting legacy and relocating businesses within the district.

Motion was made by board member Amal Solh Kabbani and seconded by Melissa Tapanes Llahues

4G. RESOLUTION 09/2026

A RESOLUTION OF THE BOARD OF DIRECTORS OF THE DOWNTOWN DEVELOPMENT AUTHORITY OF THE CITY OF MIAMI, FLORIDA (MIAMI DDA) APPROVING THE APPLICATION OF BIJOU SOCIAL CLUB TO RECEIVE A GRANT IN AN AMOUNT NOT TO EXCEED SEVENTY-FIVE THOUSAND DOLLARS (\$75,000.00) FOR ONE (1) YEAR, SUBJECT TO COMPLIANCE WITH THE REQUIREMENTS OF THE 2025-2026 INCENTIVE FUND PROGRAM; AUTHORIZING THE CEO/EXECUTIVE DIRECTOR TO NEGOTIATE AND EXECUTE ANY AND ALL AGREEMENTS NECESSARY, ALL IN FORMS ACCEPTABLE TO THE CITY ATTORNEY, FOR THE PURPOSES STATED HEREIN.

Motion was made by board member Amal Solh Kabbani and seconded by Melissa Tapanes Llahues

4H. RESOLUTION 10/2026

A RESOLUTION OF THE BOARD OF DIRECTORS OF THE DOWNTOWN DEVELOPMENT AUTHORITY OF THE CITY OF MIAMI, FLORIDA (MIAMI DDA) APPROVING THE APPLICATION OF FLAGLER STREET BAKERY LLC, TO RECEIVE A GRANT IN AN

AMOUNT NOT TO EXCEED SEVENTY-FIVE THOUSAND DOLLARS (\$75,000.00) FOR ONE (1) YEAR, SUBJECT TO COMPLIANCE WITH THE REQUIREMENTS OF THE 2025-2026 INCENTIVE FUND PROGRAM; AUTHORIZING THE CEO/EXECUTIVE DIRECTOR TO NEGOTIATE AND EXECUTE ANY AND ALL AGREEMENTS NECESSARY, ALL IN FORMS ACCEPTABLE TO THE CITY ATTORNEY, FOR THE PURPOSES STATED HEREIN.

Motion was made by board member Amal Solh Kabbani and seconded by Melissa Tapanes Llahues

4I. RESOLUTION 11/2026

A RESOLUTION OF THE BOARD OF DIRECTORS OF THE DOWNTOWN DEVELOPMENT AUTHORITY OF THE CITY OF MIAMI, FLORIDA (MIAMI DDA) APPROVING THE APPLICATION OF HEAL DAY LLC TO RECEIVE A GRANT IN AN AMOUNT NOT TO EXCEED SEVENTY-FIVE THOUSAND DOLLARS (\$75,000.00) FOR ONE (1) YEAR, SUBJECT TO COMPLIANCE WITH THE REQUIREMENTS OF THE 2025-2026 INCENTIVE FUND PROGRAM; AUTHORIZING THE CEO/EXECUTIVE DIRECTOR TO NEGOTIATE AND EXECUTE ANY AND ALL AGREEMENTS NECESSARY, ALL IN FORMS ACCEPTABLE TO THE CITY ATTORNEY, FOR THE PURPOSES STATED HEREIN.

Motion was made by board member Amal Solh Kabbani and seconded by Melissa Tapanes Llahues

4J. RESOLUTION 12/2026

A RESOLUTION OF THE BOARD OF DIRECTORS OF THE DOWNTOWN DEVELOPMENT AUTHORITY OF THE CITY OF MIAMI, FLORIDA (MIAMI DDA) APPROVING THE APPLICATION OF SKY COFFEE BUENOS AIRES, INC., TO RECEIVE A GRANT IN AN AMOUNT NOT TO EXCEED SEVENTY-FIVE THOUSAND DOLLARS (\$75,000.00) FOR ONE (1) YEAR, SUBJECT TO COMPLIANCE WITH THE REQUIREMENTS OF THE 2025-2026 INCENTIVE FUND PROGRAM; AUTHORIZING THE CEO/EXECUTIVE DIRECTOR TO NEGOTIATE AND EXECUTE ANY AND ALL AGREEMENTS NECESSARY, ALL IN FORMS ACCEPTABLE TO THE CITY ATTORNEY, FOR THE PURPOSES STATED HEREIN.

Motion was made by board member Amal Solh Kabbani and seconded by Melissa Tapanes Llahues

4K. RESOLUTION 13/2026

A RESOLUTION OF THE BOARD OF DIRECTORS OF THE DOWNTOWN DEVELOPMENT AUTHORITY OF THE CITY OF MIAMI, FLORIDA (MIAMI DDA) APPROVING THE APPLICATION OF CROUTONS, INC. D/B/A FRATELLI MILANO TO RECEIVE A GRANT IN AN AMOUNT NOT TO EXCEED SEVENTY-FIVE THOUSAND DOLLARS (\$75,000.00) FOR ONE (1) YEAR, SUBJECT TO COMPLIANCE WITH THE REQUIREMENTS OF THE 2025-2026 INCENTIVE FUND PROGRAM; AUTHORIZING THE CEO/EXECUTIVE DIRECTOR TO NEGOTIATE AND EXECUTE ANY AND ALL AGREEMENTS NECESSARY, ALL IN FORMS ACCEPTABLE TO THE CITY ATTORNEY, FOR THE PURPOSES STATED HEREIN.

Motion was made by board member Melissa Tapanes Llahues and seconded by Amal Solh Kabbani

4L. RESOLUTION 14/2026

A RESOLUTION OF THE BOARD OF DIRECTORS OF THE DOWNTOWN DEVELOPMENT AUTHORITY OF THE CITY OF MIAMI, FLORIDA (MIAMI DDA) APPROVING THE APPLICATION OF THE SHUL OF DOWNTOWN, INC., TO RECEIVE A GRANT IN AN AMOUNT NOT TO EXCEED SEVENTY-FIVE THOUSAND DOLLARS (\$75,000.00) FOR ONE (1) YEAR, SUBJECT TO COMPLIANCE WITH THE REQUIREMENTS OF THE 2025-2026 INCENTIVE FUND PROGRAM; AUTHORIZING THE CEO/EXECUTIVE DIRECTOR TO NEGOTIATE AND EXECUTE ANY AND ALL AGREEMENTS NECESSARY, ALL IN FORMS ACCEPTABLE TO THE CITY ATTORNEY, FOR THE PURPOSES STATED HEREIN.

Motion was made by board member Melissa Tapanes Llahues and seconded by Amal Solh Kabbani

4M. RESOLUTION 15/2026

A RESOLUTION OF THE BOARD OF DIRECTORS OF THE DOWNTOWN DEVELOPMENT AUTHORITY OF THE CITY OF MIAMI, FLORIDA (MIAMI DDA) APPROVING THE APPLICATION OF PRIMOS HERMOS CORP. D/B/A PRIMOS HERMANOS, TO RECEIVE A GRANT IN AN AMOUNT NOT TO EXCEED SEVENTY-FIVE THOUSAND DOLLARS (\$75,000.00) FOR ONE (1) YEAR, SUBJECT TO COMPLIANCE WITH THE REQUIREMENTS OF THE 2025-2026 INCENTIVE FUND PROGRAM; AUTHORIZING THE CEO/EXECUTIVE DIRECTOR TO NEGOTIATE AND EXECUTE ANY AND ALL AGREEMENTS NECESSARY, ALL IN FORMS ACCEPTABLE TO THE CITY ATTORNEY, FOR THE PURPOSES STATED HEREIN.

Motion was made by board member Melissa Tapanes Llahues and seconded by Amal Solh Kabbani

4N. RESOLUTION 16/2026

A RESOLUTION OF THE BOARD OF DIRECTORS OF THE DOWNTOWN DEVELOPMENT AUTHORITY OF THE CITY OF MIAMI, FLORIDA (MIAMI DDA) APPROVING THE APPLICATION OF WINE BRANDING LLC D/B/A THE COLLECTIVE SANCTUARY, TO RECEIVE A GRANT IN AN AMOUNT NOT TO EXCEED FIFTY THOUSAND DOLLARS (\$50,000.00) FOR ONE (1) YEAR, SUBJECT TO COMPLIANCE WITH THE REQUIREMENTS OF THE 2025-2026 INCENTIVE FUND PROGRAM; AUTHORIZING THE CEO/EXECUTIVE DIRECTOR TO NEGOTIATE AND EXECUTE ANY AND ALL AGREEMENTS NECESSARY, ALL IN FORMS ACCEPTABLE TO THE CITY ATTORNEY, FOR THE PURPOSES STATED HEREIN.

Motion was made by board member Melissa Tapanes Llahues and seconded by Amal Solh Kabbani

4O. RESOLUTION 17/2026

A RESOLUTION OF THE BOARD OF DIRECTORS OF THE DOWNTOWN DEVELOPMENT AUTHORITY OF THE CITY OF MIAMI, FLORIDA (MIAMI DDA) APPROVING THE APPLICATION OF DEVONIC LLC D/B/A THE INVITORIUM, TO RECEIVE A GRANT IN AN AMOUNT NOT TO EXCEED FIFTY THOUSAND DOLLARS (\$50,000.00) FOR ONE (1) YEAR, SUBJECT TO COMPLIANCE WITH THE REQUIREMENTS OF THE 2025-2026 INCENTIVE FUND PROGRAM; AUTHORIZING THE CEO/EXECUTIVE DIRECTOR TO NEGOTIATE AND

EXECUTE ANY AND ALL AGREEMENTS NECESSARY, ALL IN FORMS ACCEPTABLE TO THE CITY ATTORNEY, FOR THE PURPOSES STATED HEREIN.

Motion was made by board member Melissa Tapanes Llahues and seconded by Amal Solh Kabbani

4P. RESOLUTION 18/2026

A RESOLUTION OF THE BOARD OF DIRECTORS OF THE DOWNTOWN DEVELOPMENT AUTHORITY OF THE CITY OF MIAMI, FLORIDA (MIAMI DDA) APPROVING THE APPLICATION OF SUNNY BEAUTY BAR LLC D/B/A THE COCO'S NAIL & SPA, TO RECEIVE A GRANT IN AN AMOUNT NOT TO EXCEED FIFTY THOUSAND DOLLARS (\$50,000.00) FOR ONE (1) YEAR, SUBJECT TO COMPLIANCE WITH THE REQUIREMENTS OF THE 2025-2026 INCENTIVE FUND PROGRAM; AUTHORIZING THE CEO/EXECUTIVE DIRECTOR TO NEGOTIATE AND EXECUTE ANY AND ALL AGREEMENTS NECESSARY, ALL IN FORMS ACCEPTABLE TO THE CITY ATTORNEY, FOR THE PURPOSES STATED HEREIN.

Motion was made by board member Melissa Tapanes Llahues and seconded by Amal Solh Kabbani

4Q. RESOLUTION 19/2026

A RESOLUTION OF THE BOARD OF DIRECTORS OF THE DOWNTOWN DEVELOPMENT AUTHORITY OF THE CITY OF MIAMI, FLORIDA (MIAMI DDA) APPROVING THE APPLICATION OF TYG ENTERPRISES LLC D/B/A THE YARD GYM, TO RECEIVE A GRANT IN AN AMOUNT NOT TO EXCEED FIFTY THOUSAND DOLLARS (\$50,000.00) FOR ONE (1) YEAR, SUBJECT TO COMPLIANCE WITH THE REQUIREMENTS OF THE 2025-2026 INCENTIVE FUND PROGRAM; AUTHORIZING THE CEO/EXECUTIVE DIRECTOR TO NEGOTIATE AND EXECUTE ANY AND ALL AGREEMENTS NECESSARY, ALL IN FORMS ACCEPTABLE TO THE CITY ATTORNEY, FOR THE PURPOSES STATED HEREIN.

Motion was made by board member Melissa Tapanes Llahues and seconded by Amal Solh Kabbani

4R. RESOLUTION 20/2026

A RESOLUTION OF THE BOARD OF DIRECTORS OF THE DOWNTOWN DEVELOPMENT AUTHORITY OF THE CITY OF MIAMI, FLORIDA (MIAMI DDA) APPROVING THE APPLICATION OF BLACK SWAN SOLUTIONS LLC D/B/A WASTE, TO RECEIVE A GRANT IN AN AMOUNT NOT TO EXCEED FIFTY THOUSAND DOLLARS (\$50,000.00) FOR ONE (1) YEAR, SUBJECT TO COMPLIANCE WITH THE REQUIREMENTS OF THE 2025-2026 INCENTIVE FUND PROGRAM; AUTHORIZING THE CEO/EXECUTIVE DIRECTOR TO NEGOTIATE AND EXECUTE ANY AND ALL AGREEMENTS NECESSARY, ALL IN FORMS ACCEPTABLE TO THE CITY ATTORNEY, FOR THE PURPOSES STATED HEREIN.

Motion was made by board member Melissa Tapanes Llahues and seconded by Amal Solh Kabbani

4S. RESOLUTION 21/2026

A RESOLUTION OF THE BOARD OF DIRECTORS OF THE DOWNTOWN DEVELOPMENT AUTHORITY OF THE CITY OF MIAMI, FLORIDA (MIAMI DDA) APPROVING THE APPLICATION OF SMART SWIMSUITS, TO RECEIVE A GRANT IN AN AMOUNT NOT TO EXCEED FIFTY THOUSAND DOLLARS (\$50,000.00) FOR ONE (1) YEAR, SUBJECT TO

COMPLIANCE WITH THE REQUIREMENTS OF THE 2025-2026 INCENTIVE FUND PROGRAM; AUTHORIZING THE CEO/EXECUTIVE DIRECTOR TO NEGOTIATE AND EXECUTE ANY AND ALL AGREEMENTS NECESSARY, ALL IN FORMS ACCEPTABLE TO THE CITY ATTORNEY, FOR THE PURPOSES STATED HEREIN.

Motion was made by board member Melissa Tapanes Llahues and seconded by Amal Solh Kabbani

5. ATTACHED DOCUMENTS

- Financial Report – January 2026
- Event Calendar

6. NEW BUSINESS

The Board discussed the vacant vice chair position and determined that the matter should be discussed at the next board retreat because it was not listed as a standalone agenda item and Board Members did not have an opportunity to discuss it in advance. Board Members also referred to the need to revisit the bylaws and related governance issues at the March retreat.

7. MEETING ADJOURNMENT

Next Miami DDA Board Meeting Date: Friday, April 17, 2026 – 9:00 a.m.